									2019	-2020				
	Unique Reference No.	Transformation Reforms - New Proposed Reforms/Existing Reforms and Accounting Adjustments/Alternative Sources of Funding	DIR	2018/19 MTFP b/f £'000s	18/19 JDI b/fwd	19/20 MTFP	offset growth	19/20 in year	19/20 Total Savings Target £'000s	Savings c/f 20/21 £'000s	19/20 Delivered £'000s	19/20 On Target £'000s	19/20 Amber £'000s	19/20 Red £'000s
1	SALL01	Organisation Redesign and reshaping for the future	ALL	0		3,000			3,000			615		2,385
3	SALL04	Agency and Matrix Contract Review	ALL	0	200	600			800					800
5	SALL09	Commercial Saving Opportunities (includes SALL05 - Tail spend as JDI Brought forward)	ALL	0	500	2,500	500		3,500					3,500
6	SALL10	Review of former Education Services Grant	ALL	0		100			100					100
9	SCFC04	Education Services - A review of the internal and contracted services relating to provision of education and skills will be undertaken to reduce expenditure in the region of £280,000 over the 3 year period.	CFC	0		70			70			70		
10	SCFC05	Staffing savings - Through a mix of reorganisation to ensure we have the most effective staffing structure in place to integrate work flow and contract efficiencies a budget reduction of approximately £155,000 is forecast over the medium term.		0		50			50		50	0	0	
	SCFC06	Adoption - Adoption Services are currently moving towards a new model of delivery by transferring to the Adoption Central England (ACE) Regional Adoption Agency in February 2018. This, together with a reorganisation of the services and associated staff that are out of scope for the transfer could generate a saving of £346,000 over the 3 year period.	CFC	0		26			26		26			
	SCFC13		CFC	0		75			75			75		
	SCFC16	CFC Tailspend JDI from 2018/19	CFC	0	430				430			44		386
17	SCFC27	Housing Support Contracts Review	CFC	0		19			19			19		
18	SCFC28	Closure of Residential Homes - offsets Placements Growth, is part of the shift in balance to Edge of Care funding.	CFC	0			2,650		2,650			2,576	74	
23	SCFC09	Libraries - Through a combination of property remodelling, looking at innovative ways to deliver the service, reduction in costs as well as generating income, efficiencies are expected to be made over the 3 years totalling £1m in future years (reduced to £800k as part of 19/20 MTFP), in consultation with the public, a new model for library services will be investigated.	COACH	254		145			399			395		

									2019	-2020				
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24	SC&C14	IT Technical Support to Worcestershire County Council - ICT Managed Service Contract was let in December 2014 with an operational start date of February 2018. The contract covered computers, mobile phones, telephony servers, storage, wireless access points and audio visual equipment and equipment support (eg council chamber webcast). As the contract has progressed it is becoming increasing clear that the IT landscape around which the contract was awarded has changed and it is expected that this will continue to evolve. The proposal is for the support to the items outline above is delivered through a WCC based team. This would enable the Council to have greater control and increased responsiveness to emerging IT demand, whilst being able to access specialist IT expertise when	COaCH	250		50			300			250	50	
25	SC&C20	COaCH Operating Model/Service Restructure	COaCH	0		138			138			138		
	SC&C32	Review of reception costs	COaCH	0	20				20				20	
29	SDAS02	Review of Learning Disabilities Day Services / 12 week Connect Service	DAS	0		772			772		511		261	
30	SDAS05	Advocacy Joint Commissioning	DAS	0		50			50					50
31	SDAS07	External Provider Training - full cost recovery	DAS	0		90			90		90			
32	SDAS09	Technology enabled care	DAS	0		235			235			235		
33	SDAS14	Introduce charging for brokerage for self funders	DAS	0			35		35				35	
34	SDAS15	Rationalise support for people with sensory impairment	DAS	0			45		45				45	
	SDAS16	Robust spend control measures	DAS	0	465		465		930		140		790	
36	SDAS17	Capitalise finance transformational spend	DAS	0			250		250				250	
37	SDAS21	Commissioning and quality assurance review	DAS	0			163		163		163			
38	SDAS22	Social work capacity in hospitals	DAS	0			180		180		180			
39	SDAS24	Care package review project	DAS	0		380			380			380		
40	SDAS26	Close the Grange	DAS	0		1,230			1,230		1,230			
42	SDAS28	Minor adaptations funding	DAS	195		280			475			315		160

									2019	9-2020				
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43	SDAS29	Remove 50% rapid response / OOH resource in localities	DAS	0			200		200		200			
44	SDAS30	Resetting the relationship with Worcestershire Health and Care Trust	DAS	0		250			250			250		
45	SDAS31	Non-statutory support for LD clients	DAS	0			98		98			58	40	
46	SDAS33	Review current charging mechanisms, policies and procedures	DAS	0		450			450			450		
47	SDAS34	Supporting service users to move to extra care residencies	DAS	0		140			140			140		
48	SDAS35	Supporting service users to move to supported living	DAS	0		300			300		20	280		
49	SDAS36	Case management approach for CHC funding	DAS	0		500			500		500			
50	SDAS37	Roll out of 3 conversation model	DAS	0		1,830			1,830		845		985	
51	SDAS38	Maximising Benefits Income for Service Users	DAS	0		165			165		165			
56	SE&I02	Review of the expenditure budgets within street lighting	E&I	200					200					200
57	SE&I03	Archives	E&I	0		250			250			250		
59	SE&I07	Use of Grant / other income to fund more revenue costs	E&I	0	140				140			140		
60	SE&I08	Reduce Discretionary Spend	E&I	0	110				110			110		
61	SE&I09	E&I Proposed Redesign	E&I	0		1,100			1,100			1,100		
62	SE&I12	County Enterprises	E&I	0		70			70			70		
63	SE&I13	Development Control (Highways)	E&I	0		90			90			90		

Appendix 6

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66	SE&I18	Review of the expenditure within waste management	E&I	800		3,000			3,800					3,800
76	SFIN09	Finance Service Restructure	FIN	0	100	250			350		350			
77	SFIN11	Insurance Contracts	FIN	0		157			157		157			
78	SFIN13	Internal Audit	FIN	0	25				25		25			
79	SFIN18	Debt Restructuring	FIN	0		1,500			1,500		1,500			
				1,699	1,990	19,862	4,586	0	28,137	0	6,152	8,050	2,550	11,381

19,862 0